John B. Davis, Jr.: The Man Who Saved Macalester
Macalester Today welcomes letters from alumni, the primary audience of this magazine, as well as other members of the Macalester community. Exceptions are letters that personally malign an individual or are not related to issues at Macalester or contents of the magazine.

Please send letters intended for publication to Letters to the Editor, Macalester Today, College Relations, Macalester College, 1600 Grand Ave., St. Paul, MN 55105-1899. You can also send your letter by fax: (651) 696-6192. Or by e-mail: mactoday@macalester.edu.

We reserve the right to edit letters for conciseness and clarity.

Justice in Jerusalem

I want to thank you for featuring Jeff Halper '68 in the February Macalester Today ("Israeli by Choice").

My husband and I are currently living in Jerusalem, on assignment with the United Methodist Church. I am part of a group brought together by the Israeli Committee Against House Demolitions, which Jeff founded to protest these illegal actions. I can tell you, first-hand, of the respect and admiration in which Jeff is held by all those here—Israelis, Palestinians and expatriates—who are working and praying for justice in this troubled land. His courage and commitment are an inspiration to all of us and, I would add, a great testimony to Macalester at its best.

As a member of the Class of 1953 (not as well known for its activism as the Class of 1968), I am enclosing two pictures to show that we, too, are still hanging in there, attempting to put into practice the values learned at Macalester.

Mary Strand Davies '53
Jerusalem

Editors' note: The writer is a former Macalester trustee. One photo she sent is printed above; the other shows her with the Palestinian owner of the house and his family.

Liberal atmosphere

I trust you will encourage your professors and students to read David Horowitz's Radical Son and Hating Whitey. Better yet, invite him to Macalester to present his views to offset the liberal atmosphere that has permeated the Macalester campus for as long as I can remember.

Maribeth Wickett '52
Decorah, Iowa

To our readers

We have made a small change in Macalester Today, beginning with this issue. We are now identifying each issue by season rather than by month. So instead of reading the "August" issue, you are now reading the "Fall" issue.

The change to a four-season system seems logical for a quarterly and will have no effect on production of the magazine. Mac Today will continue to be mailed out at the same times each year.

—the Editors

Classifying students

The letter from Samuel Baes '57 about classifying students by race (May Macalester Today) started a flood of thoughts going through my mind. We were classmates. I looked up to Sam and admired him for his intelligence, maturity and impeccable manners. He was a natural leader. I thought that if I studied hard and worked on my manners, I could become more like Sam.

If we had been classified—he as a "student of color" and I as, what?, a "student of no color?"—I would have been deeply hurt. It would have implied that I never could attain Sam's attributes, because we were inherently different.

Fortunately, Macalester at that time was a Christian college. All of us were equal in the eyes of God and treated as such by our professors and the college. In retrospect, I can only say, "Thank you, Sam, for what you were and are, and thank you, Mac, for what you were."

Jack Stuckmayer '57
West St. Paul, Minn.

Body slam

Dear Old Macalester, I beg you!

Do not give an honorary degree to Jesse Ventura, or it's goodbye, Macalester!

Eugene Bartlett '53
Milwaukee, Wis.

Student activism

I write to thank you for your coverage of the student efforts at Mac against sweatshops ("No Sweat," May Macalester Today) and for including current students' comments about sweatshops, labor standards and Macalester's responsibility.

This is precisely the coverage on current student activism that I saw a need for when I wrote to the editor a few months back. I also commend Scott Fenton '95 for his letter. I probably would have enjoyed working with you had we been at Mac together.

— Jen Wofford '89
Washington, D.C.
former Mac activist and current organizer, AFL-CIO


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Alumni director
Gabrielle Lawrence '73 returns to Mac to lead Alumni Office

Gabrielle Lawrence, Macalester Class of 1973, is the college's new director of alumni relations.

Lawrence returns to Macalester after 20 years in leadership positions in health care administration. Most recently, she was vice president for community partnerships at Regions Hospital in St. Paul. Actively involved in the community, she is currently a member of the Board of the YWCA of St. Paul, and also co-chairs a statewide committee for the Minnesota Department of Health on the social and economic determinants of health. She lives in the St. Paul area with her husband, Don Postema, and their blended family of five children, ages 12 to 19.

"I am very pleased Gabrielle is returning to Macalester to take on this key job at the college," said Richard Ammons, vice president for college advancement. "Her enthusiasm and knowledge of the Macalester culture make her a welcome addition to our staff."

"I am kind of surprised but delighted to find myself back at Macalester in this position," Lawrence said. "I have always been proud to be a Macalester graduate. The intellectual challenges, personal transformation and the social context of Macalester in the early '70s have deeply influenced my life and work. The good news is that Macalester still provides this experience—for students and alumni. I am looking forward to reconnecting with old friends and making new ones."

"I would love to hear from alumni," Lawrence added. Call her at (651) 696-6315 or e-mail her <lawrence@macalester.edu>.

Lawrence officially joined the staff in June, although she also attended some Reunion Weekend events in May. She succeeds Elizabeth Rammer, who departed in January after 2 1/2 years in the job.

Bob's still on the ball

NBC sportscaster Bob Costas with Brian Towns '02 (Fenton, Mo.), left, and Damon Dahlheimer '02 (Brooklyn Center, Minn.) in the Macalester gym. Costas, the author of the recently published book Fair Ball: A Fan's Case for Baseball, took part in a panel discussion in April on the future of major league baseball. The free event was hosted by Macalester and Ruminator Books.

Leaders

Ten seniors receive annual Presidential Leadership Award for their contributions to Macalester

Ten graduating students received the Presidential Leadership Award, which is given to seniors for their outstanding contributions to the Macalester community throughout their college careers. The 10 (also pictured on the back cover) are:

• Melina Aristidou (Nicosia, Cyprus), a psychology and communication studies major, served as chair of Springiest, organizing the college's largest student-run event. She was an elected member of the Student Government Legislative Body and an appointed member of the Board of Trustees Campus Life Committee. A member of the Senior Events Committee, she served on ACE (Activities and Campus Events) and was a member of the Hall Council. She participated in track, was a member of the Macalester International Organization and served as a volunteer at the Ramsey County Sexual Offense Services. She also contributed to the campus through her student employment for Residential Life and Campus Programs. She is the recipient of a Fulbright Scholarship.

• Betsy Colby (Roseville, Minn.), a chemistry major, was a member of the women's tennis team and received the Athletic Department prize for outstanding scholar-athlete in spring 1998. She was named an Academic All-American in spring 1999. She co-chaired the Chemistry Club, served as the student representative on Chemistry Department faculty searches and was a mentor to a first-year student in science. She was a member of the Voices of Tamani gospel choir and directed a children's choir at a local church. She was involved in chapel programs and activities throughout her four years. She worked as a tutor in the Learning Center, was a teaching assistant for a number of courses and was a recipient of both a Howard Hughes Medical Institute Fellowship and a Lando Fellowship.

• Siri Eggebraten (Sioux Falls, S.D.), who majored in geography and urban studies, was a leader in student government. In her role as vice president of student government, she organized the
Legislative Body, and as a result of her leadership the group was recognized with the Leadership Award for Education. She worked on the St. Paul Project, served as co-chair of MULCH, was a member of the Student Labor Action Coalition and was a student leader for the Geography Department.

- **Brian Kramer (East Troy, Wis.),** an environmental studies major, served as a student representative on two faculty searches for the Economics Department. He was a co-founder of the Macalester Ecological Society and served as co-chair of the college chapter of Minnesota Public Interest Research Group. He worked with the Campus Environmental Issues Committee, the Health Services Committee, Facilities Subcommittee and the Food Service Committee. He was also involved in the Macalester Outing Club, Hall Council and the Investment Club. An active volunteer in community service, he worked at the Dodge Nature Center and Randolph Elementary School Eco-Education Program.

- **Aaron Lefkovitz (Evanston, Ill.),** a political science major, was active in community service, working with the Macalester International Speakers Program, a Jewish charity, food drives, Homework and Hoops, International Kids Festival and teaching youth at Mount Zion Temple. He organized Hunger and Homelessness Week, an AIDS Awareness Shabbat program for the Hebrew House and was a member of the Macalester Council for Religious Understanding. He has also been an intern at the White House, the Democratic and Republican conventions, and for the Barak campaign in Israel (see May Mac Today).

- **Celine Liu (Boulder, Colo.),** who majored in French and mathematics, was a founding member of the Dismantling Racism Group at Macalester. She helped to organize several anti-racism training sessions and led the conversation on campus related to these issues. She also served as co-chair of the Asian Student Alliance. Involved in community service, she volunteered at the Simpson Housing Shelter in Minneapolis and the Minnesota AIDS Project and served as a teaching assistant at the Southside Family School in Minneapolis. She also worked as a math tutor in the Learning Center. Last summer she was an intern at the Organization of Chinese Americans in Washington, D.C., and she spent a previous summer at a hospital in Taiwan working with terminally ill and rehabilitation patients.

- **Christopher Messinger (Danvers, Mass.),** a psychology major, served as the Student Government off-campus representative and as a member of the Academic Affairs Committee. He was a member of the Fresh Concepts comedy improv troupe, the Mac Players theater troupe and the Traditions a cappella singing group as well as a varsity soccer player. He was a member of the President's Task Force on Multicultural Affairs and the Dismantling Racism Group. He presented at the Minnesota Undergraduate Psychology Conference in 1999 and 2000 and at the Minnesota Undergraduate Communications Conference in 2000.

- **Kate Stebbins (North Bend, Ore.),** a biology major, was a Leader in Service for the Community Service Office, where she served as the tutor/mentor coordinator. She organized the East Consolidated Elementary School visit to Macalester and planned educational panels, training and recruiting volunteers. She volunteered at Mounds Park All-Nations Magnet School, Randolph Elementary School and Cape Perpetual Science Scenic Area in Oregon. She interned at the Dodge Nature Center as an environmental educator. As captain of the women's basketball team, she encouraged her team to get involved in weekly service projects and worked with the Athletic Department to examine ways to institutionalize service for athletics. She was involved in chapel activities and was a leader in the Macalester Catholic student group.

- **Adam Waterman (Monona, Iowa),** an American studies major, helped to plan and implement college-wide AIDS Awareness Day. He worked with the Minnesota AIDS Project and had internships at the Ameri-
can Federation of Television and Radio Artists and the Institute on Race and Poverty at the University of Minnesota. He was the co-chair of Queer Union as well as a leader of the Student Labor Action Coalition. He was a member of the Mac Peace and Justice Coalition and a columnist for the Mac Weekly. He served as a student representative on the Women and Gender Studies Steering Committee and the search committee for the WGS faculty hire. He presented his honors thesis work at an international conference in Spain with Professor Duchess Harris.

• Katie Wiik (Shoreview, Minn.), who majored in communication studies and women's and gender studies, received a prestigious Marshall Scholarship (see February Mac Today). She was active in mock trial and played violin in the Macalester Symphony. She was a member of several campus committees, including the Public Art Committee, Hate Crimes Policy Task Force, and Women and Gender Studies Student Committee. Her community service efforts involved work at the Institute on Race and Poverty of the University of Minnesota. She was a keynote speaker at the Heritage Society dinner for alumni.

• Thad Wilderson arrived at Mac in 1969 to work as a counselor, then became director of Macalester's Psychological Services Office. Named associate dean in 1984, he also became responsible for the Health Center and Judicial Forum and coordinated academic advising. He soon added director toward the “Wishing Well Sculpture” on campus, designed by Professor Stan Sears and originally donated by the Class of 1966, and to the Annual Fund.

“MANY IN OUR GENERATION stopped working for social change and joined the ranks of the comfortable. Not you, Huong. Like the mythical phoenix, you came out of a landscape of terrible destruction—a past that could have destroyed your spirit. Instead, you have created a hopeful future for a new generation.”

Kristi Wheeler ’69, media specialist at Macalester, in her remarks before the presentation of an honorary degree to Huong Norton Payson ’69. See page 14.

“In A SIMPLE AND direct way, you have a knack for demystifying your art—engaging your audiences and helping them to realize that living composers and new music indeed are a part of the fabric of our lives...”

David Ranheim ’64, Macalester trustee, in his remarks before the presentation of an honorary degree to Stephen Paulus ’71. See page 14.

**Quotable Quotes**

**HERE ARE SOME** of the noteworthy comments made recently on and around the campus:

“JIM AND MARY and others organized an initiative to raise funds to bring a displaced person to Macalester on a scholarship [after World War II]. . . What I really have to say is, 'Thank you for my life, Mary and Jim.' ”

Oleg Jardetzky ’50, a displaced person half a century ago who went on to become an eminent scientist at Stanford, addressing the alumni awards convocation at which classmates Mary and Jim Engel received Distinguished Citizen Citations. See page 15.

“We have found 2,000 pennies from the year 2000 from the Class of 2000 for you and Marge to make 2,000 wishes whenever you wish from the wishing well.”

Class of 2000 Senior Class Gift Committee, presenting President McPherson with a check for $7,114. The money goes...
of minority programs to his title. In 1990, he took on his third major Macalester position as coordinator of community relations. He's worked to strengthen the relationship between alumni of color and Macalester, and he co-directed the Macces summer program. In retirement, he'll keep his small private practice and he and his wife, Beverly, will spend more time on civic and church activities. They'll also visit their daughter and two grandchildren in New Orleans. He says Macalester will always be a part of him because "I've made friendships here that will last a lifetime."

**Two teachers**

Longtime faculty members Wayne Roberts and Karl Egge have helped countless students

THIS YEAR'S Macalester College Excellence in Teaching Award went to Wayne Roberts of the Mathematics and Computer Science Department, while Karl Egge of the Economics Department received the Thomas Jefferson Award.

Roberts, who joined the Macalester faculty in 1965, is an inspiring teacher, a gifted writer, a dedicated organizer and a thoughtful leader who served as provost of the college from 1995 to 1999, the citation said.

The citation noted that Roberts, through his words and example, has built student confidence. "Your students speak of your patience and caring attitude with each of them, your ability to sense anxiety and frustration and your timely acts to help ease them, your accessibility to the point of eating in Kagin once each week and encouraging students to call you at home. You have always had time to help students and to mentor those who have graduated. Several of your former students who have gone on to careers in mathematics describe your pivotal role in their choice, that at a time when they felt overwhelmed by mathematics, you explained to them that all mathematicians must struggle with it. You convinced them that they were where they were supposed to be."

Roberts was the driving force behind the creation of the Minnesota Math League, enrolling teachers, lining up corporate sponsors and writing most of the competition questions himself. He was an active participant in the national movement to reform and re-invent calculus instruction: as a member and then as chair of the Mathematical Association of America's Committee on Calculus Reform and The First Two Years, as the guiding hand behind and then as editor of the five-volume Resources in Calculus, and as a co-principal investigator in the highly successful NSF Calculus Reform Dissemination grant that organized dozens of small workshops across the U.S.

Egge, who came to Macalester in 1970, has forged academic specializations in the areas of capital markets, finance, entrepreneurship and what is called forensic economics.

Corporations, the judiciary, labor unions and non-profit organizations such as the James J. Hill Reference Library seek his counsel and expertise. In addition to serving on various boards of directors and trustees, he has an active career as an expert witness in cases dealing with the loss of earnings. He frequently participates in special training programs for judges and trial lawyers and his publications reflect a specialized knowledge of the role played by the social sciences in judicial proceedings.

In 1982, Egge founded Macalester's Entrepreneurship Program. In addition to offering lively seminars that have led to the publication of nine student-authored monographs on American entrepreneurs, he has studied and written on the re-emergence of capitalism in Eastern Europe. In 1997 he was awarded the prestigious Leavy Prize in Private Enterprise Education, in recognition of his outstanding accomplishments in this field.

"A high-energy and challenging teacher, he has been an ideal mentor and career coach for students interested in careers in venture capitalism, banking and corporate leadership," the citation said. "Karl's teaching is deep and ultimately profound. Because Karl enjoys economics and is an accomplished economist, he is able to make economics meaningful and fun for his students."

**New leader**

Mark Vander Ploeg '74 succeeds Timothy Hultquist '72 as chair of college's Board of Trustees

MARK A. VANDER PLOEG '74, managing director at Merrill Lynch & Co. in San Francisco, has been elected chair of Macalester's Board of Trustees.

Vander Ploeg, who will preside over his first board meeting in October, succeeds Timothy A. Hultquist '72, who has been chair since 1995.

Vander Ploeg has been a board member since 1989 and has served as chair of the Committee on Trustees, which recruits and trains new trustees. He is also a member of the Executive, Investment and Presidential Review committees, and has previously served on the Development, Buildings and Grounds, Finance, Student Life, Advancement and Presidential Search committees.

"I am honored and excited to become chair of such a terrific board," Vander Ploeg said. "Our future is very bright thanks to the outstanding faculty, students, staff and alumni of the college. I also want to thank Tim for his tremendous leadership of and support for Macalester during the last 5½ years as chair. He is a wonderful role model. He exemplifies the values of excellence and service. And he leaves big shoes to fill."

Hultquist remains a board member. His colleagues presented him and his wife, Cynthia, with a bench dedicated in their honor near the DeWitt Wallace
Grand Champion
When Emily Eagen '97 performs, she's not just whistling Dixie

Emily Eagen '97 blew away the competition—quite literally—in the 27th Annual International Whistlers Convention in Louisburg, N.C.

Stopping there on her way to Washington, D.C., where she took part in a student-led protest of the International Monetary Fund and the World Bank, the Cincinnati resident earned the title of International Female Grand Champion with her renditions of two arias, one by Rossini and another by Mozart.

The two-day competition, held in April, attracts whistlers every spring from as far away as Germany and Japan. Some contestants have been competing for 10 years.

Eagen, believed to be the youngest person ever to win the title, was quick to downplay her achievement. "I feel like I won a spitting contest," she joked. She also admits that she never practices, except perhaps, when she's waiting in line somewhere. Often she doesn't even realize she's whistling. But beneath that cavalier attitude is a passion for, not so much the act of whistling as the idea of whistling. A music major with a women's and gender studies core, Eagen wrote her senior honors thesis about women and song performance. She learned that before the 20th century it was considered vulgar for women to whistle.

Eagen, who last year finished her master's degree in music at the University of Wisconsin in Madison, plans to make a career of music. In addition to whistling, she also sings and plays the guitar.

In light of her newfound status as Female Grand Champion, there's a saying she likes to pass on to every chance she gets. She came across it while she was researching her honors thesis: "Whistling women and crowing hens will come to no good in the end."

—William Sentell '02

World Press Institute
Ten international journalists arrive at Macalester to begin study of the United States

A news agency reporter from Mongolia, a London-based correspondent for Mexican television and an assistant editor in charge of international news at the largest daily newspaper in Uganda are among the 10 journalists chosen to be the 2000 fellows of the World Press Institute at Macalester.

WPI fellows spend four months together examining the complexities of life in the United States through the prism of a reporter working under First Amendment conditions. They are exposed to U.S. journalistic practices and standards through seminars, briefings and visits to newsrooms, large and small. They experience a range of social issues and the ways in which these are being addressed. Along the way, they have numerous opportunities to interact with citizens in all walks of life in every region of the country.

WPI's 2000 fellows are:

- Australia, Gabriella Coslovich, deputy arts editor, The Age, Melbourne, covers film, theater, dance and arts policy and writes a weekly visual arts column in addition to her daily editing duties.
- Bangladesh, Hafiz Imam Inam, staff correspondent, The Bangladesh Observer, Dhaka, reports on health, science and technology, criminal justice, international affairs and politics.
- Brazil, Sandra Nascimento, assistant news editor, Gazeta Mercantil, Sao Paulo, covers Brazilian macroeconomic issues for the country's leading business and financial daily.
- China, Liu Rong, reporter, Domestic News for Overseas Service, Xinhua News Agency, Beijing, reports and translates domestic news for the agency's international readers.
- Germany, Katrin Sachse, editor, Focus, Munich, works as both an investigative reporter and editor for the mass circulation weekly news magazine.
- Ghana, Kwesi Biney, editor, The Guide, Accra, is a regular news panelist on national television and frequently hosts current affairs radio broadcasts in Ghana in addition to editing the independent bimonthly.
- Lithuania, Danguol Rokuiziene, TV news reporter, Lithuanian National Radio TV channel from Paris for four years.
- Mexico, Maricarmen Gutierrez, correspondent and bureau chief, Televisa, London, was named to her current post after reporting for the Spanish-language TV channel from Paris for four years.
- Mongolia, Tsetsegjargal Dorji, reporter, Foreign Relations Department, Montsame News Agency, Ulaanbaatar, is the first Mongolian journalist to be awarded a WPI fellowship. She reports domestic news for overseas readers.
- Uganda, Lydia Wamala, assistant editor and writer, international news, The New Vision, Kampala, is responsible for all regional, African and international news coverage for the daily, which is the largest circulation newspaper in Uganda.
Spring sports review

IN MACALESTER spring sports, three track and field athletes earned All-America honors, the baseball team qualified for the inaugural four-team MIAC post-season tournament and the women's tennis team enjoyed its best season ever.

Women's tennis

The Scots recorded their fifth straight winning season and best conference campaign, going 7-3 in league play and finishing fourth—also their all-time best—at the MIAC tournament. They won six of their last seven matches, losing only a 5-4 decision to conference runner-up St. Olaf. Betsy Colby (senior, Roseville, Minn.) went 15-3 and made it to the conference finals at No. 1 singles. A two-time Academic All-America team member, Colby finished her great career with a 53-21 singles record. Jenny Falk (senior, Bremen, Germany) also enjoyed an outstanding senior season, going 12-5 and making it to the MIAC finals at No. 2 singles. She joined forces with Colby to take second at the conference tournament at No. 1 doubles. Melissa Lavasani (first-year, Minnetonka, Minn.) was 12-11, including 11-6 at third singles.

Men's tennis

The Scots went 10-13 overall and 5-4 in MIAC play to register their fifth straight winning conference record. Macalester had the potential for a great season, but was 0-6 in matches decided by a single point. Mac picked it up at the season-ending conference tournament, taking fourth in the 10-team league. Johan Frykland (sophomore, Lund, Sweden) and Mads Sorensen (senior, Lyngby, Denmark) were steady all year at the top of the singles lineup, with Sorensen 12-12 at No. 2. Peter Neumer (senior, Oak Park, Ill.) went 12-11 at No. 4; Peter Loken (first-year, Duluth, Minn.) was 13-10 at No. 5 and Jeff Kajerero Ssebbale (sophomore, Tutume, Botswana) concluded great seasons by earning All-America honors at the national championships. Ssebbale, the conference champ in the 110-meter high hurdles and 400-meter intermediate hurdles, just missed making the national finals in the high hurdles but qualified in the 400-meter hurdles and took seventh for his first All-America certificate. Ssebbale earned All-America status in the triple jump for the fourth time (twice indoors and twice outdoors) by placing fifth at the NCAAAs. Conference high jump champion John Shepard (senior, Bremen, Mont.) placed 15th at the national meet. Brandon Guthrie (senior, Salem, Ore.) was second in the MIAC in the steeplechase.

Baseball

New head coach Matt Parrington guided the Scots to a fourth-place MIAC finish and a spot in the post-season conference tournament, where they took third behind national powers St. Thomas and St. Olaf. Macalester finished at 19-19 overall and 12-8 in the league, and boasted a pair of the MIAC's best players in All-Region shortstop Keenan Sue (junior, Honolulu, Hawaii) and pitcher Christian Blanck (senior, Minneapolis). Sue hit .437 and led the team with 39 runs, 18 stolen bases and a .714 slugging percentage. Blanck went 7-1 on the season, bringing his record over the past two years to 15-4, and posted a 3.47 earned run average. Blanck struck out 59 and walked only 16 in 72 innings of work and led the league in strikeouts and innings pitched. Jesse Calm (sophomore, Lake Oswego, Ore.) joined Sue and Blanck on the All-Conference team after driving in 47 runs and hitting 11 home runs.

Softball

It was a rough season for the Scots, who had to settle for three wins and a couple of ties. Defense was often the problem in the team's close losses. But the 2000 season was another great year for infielder/pitcher Kathryn Miles (senior, Surrey, British Columbia), who closed out her career as one of Mac's best fast-pitch players ever. A three-time All-MIAC pick, Miles led the league in hits (32 in 22 games) and finished with a .480 batting average and five home runs. Starting every Mac game for four years, Miles hit .402 with 110 RBI and 16 homers. Outfielder Stephanie Aldock (senior, Bethesda, Md.) and catcher Cristin Beach (sophomore, Alta Loma, Calif.) also put together good seasons, batting .284 and .280, respectively.

—Andy Johnson, sports information director
The owners of Macalester take their rightful place

by Michael S. McPherson

The tradition of alumni support for their colleges is uniquely American. In most of the world, the finance of higher education is almost exclusively a governmental responsibility. Citizens tend to view universities as a sort of public utility. Hence, the notion of loyalty to alma mater—the idea that a college's graduates have a stake in, and a continuing obligation toward, the school they attended—is out of place. Such familiar American traditions as homecoming weekends, alumni reunions and Annual Fund drives are foreign to most nations.

What accounts for the difference? Historically, three factors stand out. First, in the U.S., education has never been defined as principally a responsibility of the federal government, so the scene has never been dominated by large national universities, as is true in many other places. Second, most U.S. colleges and universities have strong religious roots, which from early days have infused American campuses with distinctive, value-driven perspectives. And third, the American tradition of separation of church and state kept these religiously affiliated institutions free of government control as their tradition of independence developed. This is in marked contrast to European societies, where leading institutions often have religious roots and yet are operated and paid for by the national government.

Now many societies seem to get along reasonably well without American-style, alumni-supported colleges and universities. And yet, it is perhaps no accident that the United States is generally regarded as having the world's best universities and colleges. It is in the United States that the idea of the liberal arts college was invented, and the notion that undergraduates should receive a broad, general education, rather than one focused exclusively on vocational preparation, remains quite rare outside North America. Students from abroad flock to the United States.

The United States has managed to sustain a stunningly varied system of over 3,000 colleges and universities, energized by their mutual competition, their distinctive conceptions of their missions and their diverse sources of support and leadership—a system that is the envy of the world.

The support and leadership of alumni are, for several reasons, critical to the continued health and vitality of this system. One is, of course, financial. Without benefit of government appropriations, our independent colleges and universities depend on alumni—both for the scholarship funds that keep their education available to students of all backgrounds and for the operating funds that sustain and strengthen educational excellence. Even state-supported universities in the U.S. are increasingly determined to gain the financial support of their alumni—consider, for example, the current $1.2 billion campaign at the University of Minnesota.

But financial support is only a part—though certainly an important part—of the picture. Alumni are important as well because they continually call colleges back to their distinctive purposes and values. At private colleges and universities, alumni typically form the backbone of the Board of Trustees—at Macalester, for example, 26 out of 31 members of our board graduated from Mac. Organizations like Macalester's Alumni Board, made up of more than 30 alumni, help us to mobilize alumni to support the college, but also provide an active channel through which alumni concerns and ideas can be communicated. I know from personal experience at gatherings around the country and abroad that engaged alumni expect their college's leaders to know why we are doing what we do, and to be able to trace a clear connection between the choices we make about the college's future and its history and deeper purposes.

If the alumni of American colleges simply lost interest in the schools they graduated from, what would happen? What situation would college leaders like me confront? Well, financially, we would need to look to just two sources for support: (1) students' families through tuition and (2) governments. Our independence—our ability to how to the college's own values, even when they are not shared by our government or by the "market" of families who pay the bills—would be severely compromised. It's true that in the short run, we could resist government or market pressure through reliance on our endowment—the accumulated fund of past alumni support—but without replenishment the significance of that source of funds would wane rapidly.

And again, it's not just financial. In the most fundamental sense, a college is its alumni. You are the physical, the cognitive and the moral embodiment of what the college is. Without a continued, active and open interchange between a college and its alumni, its sense of purpose, its connectedness through time, ceases to exist. Rick Nahm, outstanding former president of Knox College (and current parent of a Macalester student), has said well that it should be possible to see a college as it exists today as the logical extension of the college its alumni knew.

It is owing to these large thoughts that the remarkable success of our Touch the Future campaign (see pages 9 and 10) fills me with hope. More than 11,000 of our alumni contributed to this campaign, and about 79 percent of the dollars contributed by individuals came from alumni. As Marge and I have traveled around the country, we have sensed among our alumni a growing sense of excitement and conviction about their role with the college, and about the vitally important part alumni can, and must, play in the college's future.

All of us here at the college, including our terrific new alumni director, Gabrielle Lawrence, Macalester Class of '73, are eager to support our alumni in a renewed relationship with the college. This enormously successful campaign is a new beginning. Let's make the most of it in the years to come.

Mike McPherson, the president of Macalester, writes a regular column for Mac Today.
We asked several alumni donors to the college's fund-raising campaign to describe what Macalester has meant to them, and why they give back to Mac.

Dick Pyle '69 and Nathalie Clark Pyle '71 of Minneapolis made a major gift to the Campus Center while continuing to support the Annual Fund. At Nathalie's suggestion, their gift will honor Professor Wayne Roberts with the naming of a room in the Campus Center after him.

Nathalie is a consultant in children's issues and currently coordinates Minneapolis Promise for Youth, the local response to America's Promise—The Alliance with Youth. Nathalie says: "Our gift honoring Dr. Roberts was because of his presence on the Macalester campus as a Christian witness and man of faith. He reminded me as a Christian student of my values and priorities and did so in a quiet but no less influential way. Dr. Roberts' commitment to Jesus Christ lived out through his dedication to young people and high academic achievement is an important vestige of my Macalester experience."

Dick is executive vice president of Winslow Capital Management, Inc. He says: "Macalester was a great experience for a farmboy from North Dakota. The most important thing I received from my Macalester experience was embodied in something Ted Mitau would say in his lectures in political science: 'Keep your perspective and keep your sense of humor.'

"I always try, in both business and personal life, to keep a perspective on who I am and what I am doing relative to what is going on around me. I also try to keep my sense of humor and recognize sometimes the humor or irony in a particular situation.

"The questioning abilities of the faculty and the students of Macalester have always impressed me. The acceptance of differences also taught me to respect other people's opinions while seeking to defend vigorously one's own beliefs. As the world becomes smaller and peoples come closer and closer together because of amazing technology, it is more important than ever to 'keep our perspective and sense of humor'.

"I guess it is that overall experience that I had at Macalester that taught me to be generous with what I have. The perspective of people coming before me, allowing me the opportunity to experience the wonders of a liberal arts education, instilled in me the desire to aid the people coming after me.'

TOUCH THE FUTURE SURPASSES ITS GOAL

- raised $55.3 million, 10 percent over the $50 million goal, including:
  - over $17 million for scholarships, endowed professorships and faculty-student research stipends
  - nearly $18 million towards several major capital projects including construction of the newly completed Strieker-Dayton Campus Center and renovation of the Olin-Rice Science Center
  - nearly $19 million for current operations

Other key facts:
- Total alumni donors: more than 11,000
- Alumni gave about 79 percent of the dollars contributed by individuals
DONNA HOYER WEIS ’54, homemaker and community volunteer, Appleton, Wis., and her husband, Leonard, are longtime donors to the college. They have given generously to the Music Department, for example, partly because their daughter, Becky Weis Nord ’80, was a music major who became an ethnomusicologist. Most recently, Donna and Leonard created a charitable unitrust that will benefit the college while continuing to provide income to them.

Donna: "I received financial assistance and also employment at Mac; that's the only way I could have gone to college. I chose Mac because of its international outlook and its philosophy of being involved in the community, on a local or national level. It could be anything from the PTA to the State Department. They educated us to become active members of the community.

"Mac reinforced my interest in international relations and educating me to be part of a community, and that's what I've tried to carry out, through my life as a mother, when I've been working, and as a volunteer—which I've been doing a lot of.

"Some people say that if you get a liberal arts education, you're not trained to do anything. But you're trained to think."

Above: Donna Hoyer Weis ’54 and Leonard Weis of Appleton, Wis., with their daughter, Elizabeth Weis Nord ’80 of St. Paul, and their first grandchild, Sylvina Tyra Nord, Macalester Class of 2022, who was born May 23, 2000.

Left: Seth Levine ’94 in 1995 (inset) and, more recently, climbing in Boulder Canyon with a friend.

More important than the amount one gives is the fact of giving.

Seth Levine ’94 is director of corporate development at First World in Denver, which provides Internet infrastructure to dot.coms and small and medium-size businesses. He is a consistent donor to the Annual Fund.

"[Macalester's greatest influence] ultimately was the people I met. My fondest memories of Mac are the interactions I had with my friends, with professors and staff—both in and out of the classroom.... The great benefit of a liberal arts education is that it is general in nature. Although my job is not directly related to economic theory or to psychology—my majors at Macalester—the skills of critical thinking and analysis I learned at Mac are invaluable.

"One of the things that one learns at Macalester is a commitment to service. This can take on many different forms. I'm fortunate right now that I'm in a position to give financially in amounts that are meaningful to Macalester. However, I really think more important than the amount one gives is the fact of giving. The symbolism of giving anything—whether it be $10 or $1,000—is equally important. My experiences at Macalester have shaped who I have become as a person. I'm happy to give back to help enable others to have a similar opportunity."
Sunny skies greeted the Class of 2000 and their families and friends gathered on the lawn in front of Old Main. The graduating class of 429 included students from 30 countries.

The Class of 1950 joined the first alumni of the 21st century for Macalester’s 111th Commencement, May 19–21. Here are a few photos from the family album.

See more photos on the Web: <www.macalester.edu/~alumni>

Awaiting induction into the Golden Scots Society are 1950 classmates (from left, foreground) Jean Seward Huenemann (Fort Wayne, Ind.), Curt Hill (Minnetonka, Minn.), Marilyn Wiese Garcia Godoy (Plymouth, Minn.) and Donald Fox (Plymouth, Minn.).
Left: John Hyslop '55 (Washington, D.C.), left, and Ken Barklin '55 (Edina, Minn.) toast the memory of Jim Steeg '55 at the bench near Old Main which is dedicated in his honor. Jim, who died in 1997, attended their 40th reunion five years ago and helped make it a memorable one when he and three classmates reunited for their first musical performance since college.
Above: Graduates applaud one of the speakers at Commencement.

Below left: Members of the Class of '50 join Ken Denzer '50 (Woodbury, Minn.) at the piano for a sing-along.

Right: Nancy Davis McKay '60 and Malcolm "Mac" McKay '61 of Rochester, Minn., returned to Mac for the 40th reunion.

Below: Ellen Kluz '75 (St. Paul), left foreground, and Stephanie Farrior '75 (London) join the laughter as the Class of 1975 discusses the results of the class survey.
Huong Norton Payson '69 of Mesa, Ariz., received an honorary degree of doctor of humane letters for her humanitarian work. Born in Vietnam's Mekong Delta, she was adopted as a girl by an American doctor and came to the U.S. to continue her education. As a Macalester student, she helped organize a campaign to raise money for the Vietnam Relief Fund to aid Vietnamese war orphans. Since the end of the Vietnam War, she and her husband have sponsored 43 refugees. Each year since 1988, she has returned to Vietnam to volunteer in hospitals. In 1985, she became a volunteer on an Earth Watch Team in the Mekong Delta, where she helped establish a wildlife reserve. She works in the reserve from January to late spring each year. Moved by the poverty of the people who live near the reserve, she financed the first school in the region. She also has helped finance a library for the school. Her daughter, Bach Lien Payson, is a 1995 Macalester graduate.

Stephen H. Paulus '71 of St. Paul received an honorary degree of doctor of musical arts for his work as an internationally recognized composer. Co-founder of the Minnesota (now American) Composers Forum, he has served as a composer-in-residence at the Atlanta Symphony Orchestra under Yael Levi and Robert Shaw, and under Neville Mariner at the Minnesota Orchestra. He has received both a Guggenheim and NEA fellowship. His operas have been performed by the opera companies of Washington, D.C., St. Louis, Miami and elsewhere. He has been the featured composer at numerous music festivals, including Tanglewood, Aspen and Santa Fe, and at Adelburgh and Edinburgh in the United Kingdom. At the May 21 baccalaureate service, the Macalester Choir and Festival Chorale performed the premiere of his choral work Embracing All, commissioned by Macalester in honor of the Class of 2000.

Left: This group of 1975 classmates includes (from left) Gayle Winegar (St. Paul) and Jack Reuler, Deborah Talen and John Welsh (all of Minneapolis).

Below: Celebrating their 10th reunion are 1990 classmates (from left) Annie Murphy (Philadelphia), Michelle Morpew (St. Paul), Daymond Dean (St. Paul), Miriam Levy Mixon (Chicago), Dina Wilderson (San Francisco) and Amanda Patton Holland (Douglas, Alaska).
2000 Distinguished Citizens
The Distinguished Citizen Citation recognizes alumni who have exercised leadership in civic, social, religious and professional activities. It is given because the Alumni Association, the Board of Trustees and the faculty of Macalester hold that a college education should be the training and inspiration for unselfish and effective service to the community, the nation and the world. Recipients demonstrate a practical acceptance of these obligations in their lives and work.

Mary Roessel Engel ‘50 and Austin G. “Jim” Engel ‘50
Together, Austin and Mary Engel have given more than 100 years of life-changing service to their communities. Both were well prepared to make a difference in the post-World War II world. Mary majored in Spanish and Russian studies, becoming the college’s first Russian studies major. While working and studying in Europe, Austin saw how the war had disrupted life and education there. Upon returning to Macalester, he worked to fund a “displaced person” scholarship. This scholarship sponsored Oleg Jardetzky ‘50, who went on to become an eminent scientist at the Stanford University School of Medicine. Jardetzky recalls this initiative as “a vivid demonstration that a single act of care and kindness can transform an entire human life.” After graduation, Mary and Austin married, and Austin attended Yale Divinity School. As a Congregational (United Church of Christ) minister, Austin served intercultural white-Indian churches on the Fort Berthold Indian Reservation for 15 years. He was instrumental in the founding of Charles Hall Youth Services, Inc., which provided residential care for Indian youth and now serves youth of all races. As director of North Dakota’s Indian Affairs Commission, he worked with the four tribal chairmen to found what is now the United Tribes Technical College. He served four years as director of the state Democratic-Non-Partisan League Party and five years as director of the State Planning Division. Austin earned his J.D. degree in 1983. He currently practices general civil law in Bismarck and New Salem. Mary devoted herself to raising their five sons, while logging untold hours as a church youth worker and Cub Scout leader. In 1967 she began teaching Spanish in the Bismarck Public Schools. Later, Mary taught English as a second language (ESL) and provided practical guidance to refugees. Mary was active in the anti-Vietnam War movement, and she is still involved with Austin in Democratic-NPL political work. Now officially retired, she volunteers with the ND

2000 Young Alumni Award
The purpose of the Young Alumni Award is to recognize alumni who have graduated in the past 10 years. This award pays tribute to those who are making an effective contribution to the community in which they live, or moving forward rapidly in their career, and living the kind of unselfish, caring life for which their Macalester education prepared them.

Shawn Reifsteck ‘93
A MACALESTER urban studies major Shawn Reifsteck was profoundly influenced by his community service experience with Maction and his semester with the Chicago Urban Studies Program. “There was no better education I could have received than these experiential-learning opportunities,” he says. Since graduation, Reifsteck has dedicated his professional life to working in the nonprofit sector. He has coordinated volunteers for food banks in Washington, D.C. and San Francisco, earned a master’s degree in nonprofit management from the University of San Francisco and served as managing director of the Coral Reef Alliance, an international environmental group. Formerly board president, Reifsteck recently became interim executive director of Hands On San Francisco, a nonprofit that matches young professionals with flexible volunteer opportunities. At their five-year reunion, Reifsteck and classmate Erin Bowley were inspired to create The Action Fund, an endowed fund that will make small grants to Macalester students in support of community service projects. It is their hope that other alumni will contribute, so that the fund can soon award its first grants. Reifsteck hopes that The Action Fund will encourage Macalester students to strengthen community service programs, and perhaps inspire students to seek professions doing the kind of work he finds so rewarding. “I can’t imagine finding better people to work with or more rewarding issues to work on than what I’ve found working in nonprofits,” he says. “Every morning I get to wake up knowing that my work is making the community and world in which we live just a little bit better. What more could I ask for?”

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Refugee Association, and as a teacher of ESL. Classmate Robert A. Morgan admires the Engels’ continuing work: “Typical of the sort of things they’ve done throughout the years has been the organizing and leading of a study and action group [which is] considering the proper relationship between one’s money and one’s life.” The Engels’ pattern of study and service continues today.

**Paul H. Anderson ’65**

Paul Anderson is a man of impressive credentials. After earning his B.A. in political science from Macalester and his J.D. from the University of Minnesota Law School, he eventually chaired Gov. Arne Carlson’s Campaign Executive Committee and his Judicial Selection Committee, became chief judge of the Minnesota Court of Appeals and now serves on the Minnesota Supreme Court. But besides those professional distinctions, Anderson has a strong history of community service. His first job out of law school was as a VISTA attorney for indigent clients in New Haven, Conn. He regularly addresses school groups, and has six times ridden The Ride Across Minnesota (TRAM) to raise money for multiple sclerosis. He has chaired both his local school board and the Minnesota News Council. The American Bar Association recently honored him for his work with attorneys who are dealing with substance abuse or mental health problems. The breadth of his experience allows Anderson to embrace both the large and the small picture in his work on the bench. “Beyond just being an error-correcting court, we are the policy-making court for the state,” he says. “So it is not only important that our opinions be right, but that our opinions be educational, that we set out our legal reasoning in a clear, logical and understandable manner. Although we are dealing with some broad policy issues, what we do affects individuals, so I hope that whatever I do reflects an understanding of and some empathy with the nature of the human condition.”

**E. Russell Lynn ’65**

A Presbyterian minister, Rusty Lynn has long been active in serving those affected with the AIDS virus. He has been a leading figure in the work of the Whitman-Walker Clinic, the Washington, D.C., area’s primary center for supporting persons living with HIV/AIDS. He was first hired as a social worker in the new AIDS program at Whitman Walker in 1986 and was also instrumental in recruiting and training volunteers to provide services to people with AIDS. He became the director of AIDS Services in 1987 and helped to develop the case management system which has become a model for other AIDS organizations. He participated in an early HIV vaccine study at the National Institutes of Health in 1987 and ’88. He also helped to found the Northern Virginia AIDS Ministry as well as the Food and Friends organizations in the D.C. metro area.

The son of two alumni, Blanche Erlerson Lynn ’37 and the late Rev. E. Russell Lynn Sr. ’37, Rusty Lynn is a pastoral counselor and licensed clinical social worker. At Falls Church (Va.) Presbyterian Church, where Lynn has served as interim associate pastor and parish associate, “he is loved and appreciated” for his compassion and gifts of ministry, says Pastor Thomas Schmid. Now on the staff of The Center for Pastoral Counseling of Virginia, Lynn works primarily with gay, bisexual and transgender individuals, as well as support groups for persons living with cancer. In his 31st year of ordained ministry, Rusty Lynn “epitomizes the courage and commitment that Macalester College can be proud of,” wrote Nora Palmatier ’72.

**Barbara Wenstrom Shank ’70**

If you don’t like problems, Barbara Shank warns students, “you won’t like social work.” A sociology major at Macalester, she earned her M.S.W. and Ph.D. from the University of Minnesota. In 1993 her Minnesota colleagues in the National Association of Social Workers named her Social Worker of the Year. She is the founding dean of the School of Social Work at the College of St. Catherine and the University of St. Thomas, the first joint graduate program in social work in the country. But Shank has also spent time in the trenches. She was a community corrections worker for Ramsey County, and her first social work job was in a federal program, teaching basic skills and auto mechanics to men recently released from prison. Her work in recognizing, and training to eliminate, sexual harassment has had a profound effect on workplaces from the service sector to the halls of academia. In 1988 she served on the Attorney General’s Task Force for the Prevention of Sexual Violence Against Women. Shank enjoys a national reputation for social work curriculum and program development. Having been a leader in increasing the CSC/UST program from four faculty to 22, Shank has been in acute demand as a consultant to social work programs across the country. In 1997 she was appointed to the Commission on Accreditation. As one with great influence on education, what does she most want to get across to tomorrow’s social workers? “Collaborative involvement. Doing the work. Talking about it endlessly doesn’t do anything. It’s social action for social justice.”

Alan Naylor '57

Fund-raising volunteer, generous donor, class reunion planner, a career mentor to today's students, Alumni Association president, devoted friend: Alan Naylor has been all of these things to Macalester. "Al is the kind of low-key guy who does a whole lot of work for Macalester, but we never hear about it from him," says fellow Alumni Board member Kathleen Osborne Vellenga '59. "As president of the Alumni Board, he was a supporter for all of us, not our VIP. Al is very, very clever and skilled. He is also fun!" A retired senior executive at Firstar Corp. of Minnesota, the business administration major served six years on the Alumni Board, a time when the Alumni Board made great strides in strengthening the ties between the college and alumni. In addition to all he's done on behalf of Macalester, the father of four and grandfather of one is very active in children's health issues. He has served as chair of Minneapolis Children's Medical Center and vice chair of Gillette Children's Specialty Healthcare in St. Paul and is currently president of the latter's foundation. He is also an active member of the Wayzata Community Church. He and his wife, Dena, have traveled widely, concentrating on Asia and Southeast Asia. Molly McGinnis Stine '87, his successor as president of the Alumni Association, wrote: "Al embodies the 'carpe diem' philosophy. With his strong sense of curiosity and wry sense of humor, Al loves to explore and learn each and every day. Now that's using a liberal arts education!"

Ruth Milanese Lippin '65

Her family, her church and Macalester are at the center of Ruth Lippin's life. And you could say she is at the center of the Class of '65. A former class agent, reunion committee member, fund-raising and admissions volunteer, she hosts an annual tea with her husband Ken that has become a holiday tradition and gathering point for Twin Cities classmates. "Ruth's service to Macalester has been consistent, substantial, intensely personal and deeply felt by the alumni who have been touched by her," wrote classmates Sonya Anderson and Newell Searle. They add that Lippin's thoughtful in reaching out to classmates in a personal and imaginative way—such as phoning them on their birthdays or other significant occasions—has continued to draw the class together even after lapses of 25, 30 and 35 years. Lippin's role as a dedicated volunteer in the community of her church, Hennepin Avenue United Methodist in Minneapolis, has been equally remarkable. A longtime Sunday school teacher and part of a curriculum development team, she has also served on the church's board of trustees and as president of the Board of Steeple People Surplus Store, a used-merchandise store which gives all its profits to food shelves, shelters and scholarships. She continues as a volunteer at the store. A warm, engaging person who plays down her many accomplishments, Ruth Lippin expresses gratitude to Ken for his support. "The core of who I am was molded by my family, my church and my education," she says. "I believe that the only way you find out who you are is by serving others. And I believe the way you express love—which is the core of everything in life—is through serving."

Martha Johnson '85

St. Paul teacher Martha Johnson needn't worry about who will do the work of social justice and community building in the future. She has trained scores of her replacements. Johnson currently works half time, teaching Spanish, history and public problem-solving at a public charter school. As one whose values are well integrated into her work, Johnson created a junior high curriculum for learning through service, and she helped develop the school district's policy on service learning. Spanish and international studies were her Macalester majors, and in 1999 Johnson earned her master's degree in human development from St. Mary's University of Minnesota. Her work culminated in the position paper "Service Learning: A Vision for Change and Youth Empowerment." As a volunteer, Johnson co-chairs the St. Paul-Ciudad Romero [El Salvador] Sister City Project, which supports a rich cultural exchange that focuses on education and children in both cities. She is frequently asked to interpret for Spanish-speaking refugees, once driving a woman to the hospital in the middle of the night and serving as her interpreter during childbirth. Johnson, her husband Dr. Timothy Ramer '83 and their daughters have hosted 15 international visitors for periods ranging from weeks to years. In addition, they serve as a respite and foster care family, giving careworn families time to replenish themselves. Martha Johnson's experience causes her to reject the generalized negative messages about young people. She tells them: "You and I in this classroom know that those aren't true. You all are very caring individuals and have something in you that you care passionately about. Let's figure out what that is, and figure out a way to do something about it."

2000 Alumni Service Awards

The Alumni Service Award is presented to an alumnus or alumna of Macalester whose significant service and consistent loyalty to the college has set an outstanding example of volunteerism.

Alan Naylor '57

FUND-RAISING volunteer, generous donor, class reunion planner, a career mentor to today's students, Alumni Association president, devoted friend: Alan Naylor has been all of these things to Macalester. "Al is the kind of low-key guy who does a whole lot of work for Macalester, but we never hear about it from him," says fellow Alumni Board member Kathleen Osborne Vellenga '59. "As president of the Alumni Board, he was a supporter for all of us, not our VIP. Al is very, very clever and skilled. He is also fun!" A retired senior executive at Firstar Corp. of Minnesota, the business administration major served six years on the Alumni Board, a time when the
"I'm using a lot of what I learned at Macalester every day," Fred Swaniker says of his job at McKinsey and Company, a world leader in business consulting.

STRATEGIC INVESTMENT

Fred Swaniker '99 puts his many talents to work for Africa

by Donna Nicholson

JOHANNESBURG, SOUTH AFRICA — Competing with Ivy League students, Fred Swaniker '99 landed his dream job even before he graduated. He works for McKinsey and Company, one of the world's leaders in business consulting, at its only African office, in Sandton, one of Johannesburg's wealthiest suburbs. There he helps plan business strategies for CEOs from South African industries such as mining, banking and brewing.

"The work I do is very analytical and quite academic in nature," says the economics major and math minor. "I do a lot of fact-based analysis, testing hypotheses, analyzing economic trends, studying market potential. I'm using a lot of what I learned at Macalester every day."

Swaniker represents a new wave of Africans who are migrating to South Africa for jobs and other opportunities as the economy begins to grow. Swaniker is from Ghana, but has lived in Zimbabwe and Botswana, where his mother and sister still live. He returned to Africa to be closer to his family and out of a sense of obligation.

"I'd spent so much time getting academically and culturally educated in Africa that I wanted to give something back. I see myself contributing to the new South Africa by helping companies to grow. The majority of the unemployed here are black. The private sector is seen as the source of future employment, so in working with companies and helping them become more productive and successful, they'll be able to hire more black workers."

As for race relations, Swaniker says many white South Africans still have a long way to go in changing their mindsets. "Because I'm not a black South African and because I was educated in the States, some whites see me as one of the 'clever' ones—implying that intelligent blacks are so few and far between that I'm an exception. They may even disparage black South Africans in my presence because they see me as different. This is quite disturbing. People here are very frank and open about race. It's not like the States."

McKinsey is investing in Swaniker's future. After two years of work, the company will send him to business school to earn an M.B.A. His success here reflects his years as a well-rounded Macalester student. He was a residential assistant in Dupre, organized student activities as a programming assistant, was a member of AFRIKA! and was involved in community service.

And Swaniker was pictured on the front page of the St. Paul Pioneer Press raising the U.N. flag with his fellow Ghanaian, U.N. Secretary-General Kofi Annan '61, at a 1998 campus ceremony. Swaniker recalls the guidance he received from his adviser, Vasant Sukhatme, and others, including Karl Egge, Jeff Evans, Gary Krueger and Jim Simler. "I saw all of the economics professors as mentors."

"I really got a first-rate education at Macalester. I developed some excellent, life-long friends and relationships, not only with students but with faculty and staff. Macalester also taught me a lot about how to accept difference and interact with people from different backgrounds."
London — Stephanie Farrior's life is devoted to people she seldom meets: a doctor in Chile who was "disappeared" by the military junta in the 1970s; women in Pakistan murdered in "honor killings" because they seek divorces from abusive husbands; prison inmates awaiting execution in Malawi.

For 23 years, the 1975 Macalester graduate has been an activist for Amnesty International, the worldwide human rights organization that has won nearly universal respect—and a Nobel Peace Prize—for its campaigns to free political prisoners, abolish the death penalty, and end torture and other abuses. In most of her work for Amnesty, she has been a volunteer. Most memorably, she took part in a high-level mission to Malawi in 1997 that ended in such stunning success it has become a celebrated case within Amnesty.

Led by Amnesty Secretary-General Pierre Sané, the delegation met with Malawi President Bakili Muluzi. The group had already decided to ask not only a moratorium on executions but a commutation of existing death sentences in the east African nation. Amnesty had laid the groundwork: the president had received letters from Amnesty members around the world, and Amnesty had won a promise from Malawi's political opposition that it would not use the death penalty as a political football. In fact, no executions had taken place in Malawi since 1992. Nonetheless, the president held life and death in his hands, and Sané, Farrior and their colleagues did not know what he would do.

At one point in the conversation, the president noted that the United States also had the death penalty. "Yes," Farrior replied, "but we are ashamed of it."

In the end, the president said, "As long as I am in office, I will never sign an order of execution. And I hereby commute the death sentences of all..."
persons sentenced to death. Life is sacred. It is only for God to take, not for me."

Farrior recalls, "It was a spine-tingling moment."

A meeting with Kofi Annan

It is a measure of the regard in which Stephanie Farrior is held within the international human rights movement that she has been on leave from her job as a Penn State law professor since June 1999 to serve as legal director of Amnesty at its International Secretariat in London. In that demanding role, she helps interpret, define and develop international law on human rights issues throughout the world. In her first week, she met with U.N. Secretary-General Kofi Annan '61 in London—where the two enjoyed a few moments of Macalester reminiscences—to discuss the U.N. role in Kosovo, East Timor and Sierra Leone.

Curt Goering, deputy executive director of Amnesty International-USA, has known and worked with Farrior for almost 20 years. "She has this incredible passion for justice," he says. "She sees the role that she can play and the importance of her contribution. She's tireless.... She's just a marvelous example of someone who refuses to give in or be overpowered by the forces of evil."

This past May, Farrior, a petite, outgoing woman who laughs easily and looks much younger than her 46 years, talked about her work in an interview at Amnesty's offices in London's Islington neighborhood. Her second-floor office is in an unremarkable building on a side street that even some well-versed London cab drivers can't find. It may be just as well. Gaining admission to Amnesty headquarters requires passing through an elaborate security system, reminding the visitor that not everyone in the world admires Amnesty's work.

Farrior has had a wide view of the world since childhood. Her late parents—John, a U.S. Foreign Service officer with Scotch Presbyterian roots, and Terry, an archaeologist and committed Quaker—met and were married in China, which they had to leave in 1950 after the revolution. They raised their two daughters to believe in public service and foster human understanding. Stephanie grew up in Bangkok, Kuala Lumpur, Hong Kong, Tokyo and Washington, D.C. She speaks French, Greek and Japanese, and gets by in Spanish. She attended Nishinomiya International School in Tokyo, founded by a Japanese woman who had seen the effects of war and who wanted to educate both Japanese and foreign students to be international citizens and independent thinkers. Farrior attended high school in Washington, where she became involved in the anti-war and civil rights movements in the late 1960s. Choosing Macalester for its international programs, she majored in history and French. She found Professors Hélène Peters and Yahya Armajani to be "inspirational [teachers] who opened my eyes to many things."

One standard for the world

She intended to become a lawyer ever since 11th grade, when she wrote a term paper on the history of treaties between the U.S. and Native Americans. "I learned that every single treaty had been broken, and I learned the histories behind them. It looked as though they needed an advocate to ensure that their legal interests were protected."

But her desire to use the law to help others was not "reactivated" until she was living in Athens, doing post-graduate study in modern Greek history, shortly after the Greek junta fell. "People were experiencing freedom again after seven years of a brutal dictatorship. It was a very exciting time to be there. I stayed for a year and a half and decided..."
that what I wanted to do as an activist, I couldn’t do as an expatriate.”

She returned to the U.S. in 1977 and soon volunteered for Amnesty International in Washington, D.C. Its appeal was simple: “With Amnesty, there was one standard—the principles in the Universal Declaration of Human Rights. All forms of government were held to the same standard. I thought that was a very principled approach.”

Over the years, as she earned two law degrees and became a full professor at Penn State’s Dickinson School of Law, Farrior has remained deeply committed to Amnesty. She has also found time for such tasks as writing a friend-of-the-court brief for Human Rights Watch in a landmark hate speech case before the European Court of Human Rights and serving as legislative counsel to Equality Now, an international women’s rights group. She seeks to use international human rights law as leverage to force governments to live up to the treaties they’ve signed. She wrote an article for the Harvard Human Rights Journal—which also contained an essay by Kofi Annan—analyzing international tools available to combat trafficking in prostitution of women and children. She has also written about such topics as using international law to combat violence against women in the U.S., holding governments accountable for human rights abuses by private individuals, and the obligation of the U.S. and other nations that have ratified an international convention to adopt a national plan to educate children against racial prejudice.

“‘I’ll never forget the day we got a letter from [the murdered man’s] father. He said they had accepted that he was probably dead and the family needed closure.’

Linda Fisher ’76 has known Farrior since they met at Mac three decades ago. The two laugh about the remarkable parallels in their lives as lawyer-activists. At one point in the early ’80s, they worked in different offices of the same national civil liberties lobbying group. Later, they found themselves teaching at the same law school. Now a law professor at Seton Hall University, Fisher directs its Center for Social Justice, a legal-aid office where law students can act as lawyers for the poor in downtown Newark, N.J. “I think both of us always had this notion of putting theory to practice in the service of human rights, and Macalester was the perfect laboratory for that,” Fisher says. “The
On a high-level Amnesty mission to Yemen in 1996, Farrior met with three lawyers who had recently set up their own law firm in the small Arab nation.

"The first two times I was conscious of seeing human rights abuse was when I lived in the United States."

"I've only seen her treat everyone she's ever spoken with in that way... People are lucky to work with her, to learn from her."

In 1991, Farrior was a member of the U.S. delegation to the biennial meeting of Amnesty's international council, its highest decision-making body, in Japan. Amnesty "sections" or chapters from every part of the world came together with their own agendas and cultural perspectives. One issue, in particular, threatened to split the movement: What should Amnesty do about people imprisoned for "crimes" involving their sexual orientation? Some delegates felt it would be inappropriate for Amnesty to regard gays and lesbians arrested for their sexual orientation as "prisoners of conscience." And in the culture of Amnesty itself, decisions are made by consensus, not by majority vote.

"What I saw Stephanie do, virtually non-stop for 10 days, is play a leading role in helping shape an approach that everyone agreed with," Goering says. "When the vote was ultimately taken—a vote that committed Amnesty to work for the freedom of imprisoned gays and lesbians—there was no dissent, it was arrived at by consensus. It was really a remarkable moment. She brought her passion, her capacity for really hard work that few others can keep up with, and her sensitivity about other cultures and societies... to advance that issue."

Farrior's capacity for hard work remains undiminished. An e-mail query a few months ago found her still in the office at 10 p.m. London time. She was working on legal strategy in the case of Gen. Augusto Pinochet, the ex-Chilean dictator arrested in London in 1998 on a warrant from Spain, where a prosecutor charged him with crimes against humanity in the murder and torture of thousands after he seized power in 1973.

It was only fitting that Farrior played at least a small role in calling Pinochet to account. The first case she worked on when she joined Amnesty in 1977 was that of a doctor, Carlos Lorca, who was "disappeared," in the colloquial description of unsolved political murders in Chile. Farrior and others persisted for years, corresponding with Lorca's family and meeting with exiled Chileans in Washington. But trying to get any information from the Pinochet regime "was like hitting your head against a brick wall. Nothing worked. I'll never forget the day we got a letter from [Lorca's] father. He said they had accepted that he was probably dead and the family needed closure. He asked us to stop being in touch directly with the family because it was so painful."

Although the 84-year-old Pinochet has yet to stand trial—the British home secretary let him return to Chile on medical grounds—Farrior notes that the case established a precedent. British law lords ruled that former heads of state accused of the crime of torture are not immune from prosecution and may be brought to trial outside their own countries.

Justice begins at home

Other Americans often ask Farrior if she was led to this kind of work because of what she saw growing up abroad. "The fact is, the first two times I was conscious of seeing human rights abuse was when I lived in the United States." Her sixth birthday party had to be moved because the Maryland amusement park where her parents were thinking of holding it wouldn't admit black children. The following year, she saw white kids throwing rocks at two Vietnamese children for playing in "their" playground. Recalling these incidents 40 years later, she is as amazed and outraged as if they had happened yesterday.

Farrior reinforces the point about the need for Americans to examine their own society when she discusses her March 1999 research mission to Pakistan. Although she went there primarily to investigate the so-called "honor killings" of women by their own family members, she and her colleagues also met with a 14-year-old boy, Mohammad Saleem, who had been sentenced to death. Three months later, Pakistan's high court threw out his murder conviction for lack of evidence and he was released. "We asked him what he continued on page 36
From Colorado to Costa Rica, from Alaska to the Midwest and upstate New York, alumni are running B&Bs, inns and resorts. We asked them for their views on hospitality.
The Covington Inn, run by Ann Holt '83 and Tom Welna '86, lower right, is a floating B&B moored within the reflection of downtown St. Paul's skyline.

Above: The Pilot House Suite.

Philosophy of hospitality: "Our inn does not tend to be a 'chatty, get-to-know each other' B&B. In both the design of our inn and in our style of management, we have tried to give our guests the basics they need to be self-sufficient onboard. All of the quarters on this little ship have their own spaces for visiting/reading, private baths and access to deck space. Our goal is to have guests feel they 'own' their part of the vessel. We promote the fact that the Covington Inn is 'Television Free.' Instead, we've put together a library of nautical books, jazz and classical CDs, and make binoculars available. If they choose, guests can meet and mingle in our large common area (known as a 'saloon' on a boat), but it is on their own terms."

Where they vacation: "Our most recent travels include a trip to the big island of Kona, Hawaii, and a ski/museum tour in the Alps."

Phone: 651-292-1411
Web: www.covingtoninn.com

Pickle Hill Bed & Breakfast
Binghamton, New York

Owners: Tom Rossi '64 and Leslie Rossi
Features: Victorian home, built around 1890, named for an old pickle works that was nearby. Binghamton is in New York State's Southern Tier.

Range of rates: $40 to $50

Philosophy of hospitality: "We treat guests in our Victorian home to old-fashioned ice cream sundaes and tea and cookies in the evening. We inform them about the Binghamton area, such as favorite restaurants and special activities (including a contra dance group and Binghamton's 'first-night' celebration). This is a portion of what we do to ensure that guests feel welcome and comfortable. The New York Times once ran an article about the B&B industry, saying that 'People come in as strangers and leave as friends.' We have found this to be true, as we have met people from all over the world."

Where they vacation: "Since I was initially exposed to city life when attending Macalester in the early '60s, I enjoy the cultural offerings of big cities. I visit New York and Washington, D.C. My wife, Leslie, on the other hand, enjoys rural settings, so we often stay in bed and breakfasts or cabins in upstate New York and southern Vermont. In fact, we began our own B&B after such a stay."

Phone: 607-723-0259
"I work the perennial Victorian garden and keep the in-house library up to date," says Kathie Kohler Steele '63, pictured below right at The Cinnamon Inn Bed & Breakfast in Lake City, Colo.

THE CINNAMON INN BED & BREAKFAST
Lake City, Colorado

Owners: Kathie Kohler Steele '63 and Larry Washburn

Features: 1878 Victorian, one of 75 historic homes in the Lake City Historical District, at the foot of Cinnamon and Engineer passes

Range of rates: $90 to $130

Philosophy of hospitality: "We welcome our guests as potential future friends and create an atmosphere to foster connections. Some even claim to have felt the presence of our young ghost Raymond. We tell the story of our 1878 Victorian and help them feel at home with our small, remote town of 350. We hope to enhance our guests' experience as they hike, raft, fish and relax. Larry entertains at breakfast with his talents as a jazz pianist. I work the perennial Victorian garden and keep the in-house library up to date."

Where they vacation: "We enjoy visiting friends and family in Denver, Minnesota and California, and could travel for a year accepting the invitations of previous guests. We especially like the Southwest."

Phone: 970-944-2641; 1-800-337-2335

Web: www.hinsdale-county.com
LAPA RIOS
Costa Rica

Owners: John Lewis '65 and Karen Lewis

Features: This "ecolodge" is part of a 1,000-acre private nature reserve on Costa Rica's Pacific Coast that includes a community school, supporting foundation and reforestation project.

Range of rates: $151 to $226 per person daily, all-inclusive, double occupancy.

Philosophy of hospitality: "Our philosophy is to treat our guests as if they were coming to our house for the afternoon and evening on the 4th of July. Unless, of course, they are English—but with the same spirit of service and activities."

Where they vacation: "We love to go to Chile, the Andes, Patagonia, the Atacama Desert, Santiago and maybe next Easter Island. Another destination is Australia and New Zealand."

Phone: (dial 011 if calling from U.S.) 506-735-5130; fax: 506-735-5179
Web: www.laparios.com

Peace Corps veterans John and Karen Lewis (second from right and second from left in photo above) spent 20 years in the law and music, respectively, in Minneapolis before seeking an "adventure" a decade ago. They decided it had to be in a tropical climate on the ocean, "in a business or endeavor we knew nothing about, a contribution to other people [and] involved in some way with travel." The result was Lapa Rios, an ecotourism resort in Costa Rica.
Black Fox Lodge
Alexander Creek, Alaska

Owners: Nancy Conklin '73 and partner

Features: Remote fishing lodge on a prime salmon stream in Alaska, located in the roadless wilderness across Cook Inlet from Anchorage; access only by floatplane or riverboat in the summer, skiplane or snowmobile in the winter

Range of rates: $95 to $205

Philosophy of hospitality: “Our clientele is a wonderful mixture of Europeans, old-time Alaskans, international pilots and adventurous anglers from the Lower 48. So our brand of hospitality employs a combination of the cross-cultural exchange I enjoyed so much at Macalester, the humor of the universal language of fisherfolk (the biggest fish seem to get away in every country) and an effort to make city dwellers comfortable in an environment where bears and moose are our closest neighbors. We encourage groups to mingle so our guests leave with a taste of worlds they have never before experienced along with the salmon they catch.”

Where they vacation: “Since we are totally occupied all summer, our winter vacations tend to be someplace warm, usually the Southwest desert or a tropical island.”

Phone: 907-733-1392

Web: www.trailridgeair.com
CANDLEWICK COUNTRY INN
Cannon Falls, Minnesota

Owners: Dona Meigs Morgan '60 and Tom Morgan '61

Features: The Morgans ran their 1880 Victorian home in a small community 36 miles south of the Twin Cities as a B&B from 1993 to the end of 1999. It is now just their home, not a B&B. Nonetheless, Dona says, "I would love to have people stop by and visit. We welcome drop-ins all the time."

Philosophy of hospitality: "Sharing our home with visitors from all walks of life from 1993 to the end of 1999 was very gratifying and enriched our lives. In their 'home away from home,' we assisted our guests in finding rest, relaxation and renewal. They were welcomed with cookies and lemonade or hot tea as we became better acquainted and offered suggestions on what to do in the area. People are fascinating and we really enjoyed socializing with them."

Where they vacation: "Our favorite vacation is traveling to places with historic interest like Williamsburg, Va., or New England."

Right: Dona '60 and Tom Morgan '61 with daughters Kristine Ekstrand and Karen Erickson and granddaughter Morgan. Dona and Tom moved to Cannon Falls in 1992 and spent 15 months renovating their 1880 Victorian home, left. It ceased to be a B&B at the end of 1999.
AMBERWOOD BED & BREAKFAST
St. Croix Falls, Wisconsin

Owner: Donna Dombrock '71
Features: 1880 home on the St. Croix River between Wisconsin and Minnesota
Range of rates: $75 to $95

Philosophy of hospitality: "Life at Amberwood remains 'simple by design.' It is my hope that guests will sense the calm, see the beauty and feel the comfort she has shared with family and friends for over 100 years. I try to be attentive to the experience guests choose: healthy or indulgent breakfasts; meditative walks on the labyrinth or brisk hikes in the woods; the warmth of the fireplace or coolness of the front porch. Always they will be welcomed with good beds and fresh flowers."

Where she vacations: "Since my first trip as a Macalester student 30 years ago, France is still my sentimental favorite. Montana's vast beauty always renews my spirit. But basically I will go as far away from anything familiar as money, time and energy permit."

Phone: 715-483-9355
PEACE OF SELBY WILDERNESS
Alaska

Owners: Damaris Richmond Mortvedt '66, Art Mortvedt and Be Sheldon

Features: Wilderness lodge and cabins north of the Arctic Circle, within the 15 million acres of Gates of the Arctic National Park and Noatak National Preserve

Range of rates: $300 per person per day with all services, and $300 per cabin per day self-service

Philosophy of hospitality: “Peace of Selby specializes in designing a unique Alaskan wilderness experience for each guest, based on his or her desires and capabilities. We cater to individuals and small groups seeking a quality encounter with the pristine wilderness. Come as a guest and leave as a friend.”

Where they vacation: “Australia is one of our all-time favorite travel destinations. Tasmania is a jewel of an island with great diversity in a temperate climate.”

Phone/fax: 907-672-3206
Web: www.gorp.com/selby
After 30 years of corporate life, '70 classmates Margie and Ken Stoup run their own B&B in Albany, Wisconsin, 25 miles south of the Madison beltline.

**ALBANY HOUSE**

*Albany, Wisconsin*

**Owners:** Ken Stoup '70 and Margie Campbell Stoup '70

**Features:** 1908 home on two acres of grounds and gardens at the edge of the village of Albany in southern Wisconsin's Green County

**Range of rates:** $65 to $95

**Philosophy of hospitality:** "The bed and breakfast allows us to do what we do best—gardening, decorating and entertaining. After 30 years of corporate life, we are making our avocations an occupation and enjoy providing respite to those whose daily lives are more frenetic. We want our guests to depart feeling a little more relaxed and very well fed."

**Where they vacation:** "We are working our way through Europe—Austria, Germany and England most recently, with Tuscany and southern France next on the itinerary."

**Phone:** 608-862-3636; fax: 608-862-1837

**Web:** [www.albanyhouse.net](http://www.albanyhouse.net)
It's 1975, and your favorite college has a tiny endowment, a demoralized faculty and the beginnings of the longest losing streak in college football history. The good news? It just hired John Davis.

by Rebecca Ganzel

When John Bradford Davis, Jr., stepped into Old Main as Macalester's president in August 1975, the college was fighting for its very life. When he stepped out in 1984, it had not only survived but thrived. He has gone on since to restore three other Minnesota institutions in crisis. Davis would be the first to say that he did not do this alone. “I have been successful because other people have carried the burden,” is how he puts it. This is true.

But it is also true that without him, these small miracles might never have happened. Davis came to Minnesota in 1966, the new superintendent of the Minneapolis schools. He was the first in his family (“except for one grandfather who was a preacher”) to seek employment west of the Hudson River. In nearly eight years as superintendent, Davis won over parents and teachers who at first had viewed with suspicion this outsider from the East. He oversaw the schools' racial desegreg-
The lecture hall in the new Stricker-Dayton Campus Center will be named in honor of Macalester's 13th president. The lecture hall will be the site for intellectual and social gatherings involving students, professors, staff, alumni and friends.

Nonetheless, on paper, Davis was not an obvious choice to lead Macalester. Although he has a doctorate from Harvard and had held several administrative posts at the University of New Hampshire, he'd never been president of anything, much less a national liberal arts college. The job of a school superintendent, who must negotiate with unions and a local school board while balancing intense political pressures, is rather different.

"As soon as that name surfaced, I felt that John was the man for the job," says Richard Schall '51, who served on the Board of Trustees' presidential search committee and as chair of the board soon after Davis was hired. "There were at least a couple issues [during his superintendency] where John stood up to one or two people on the school board and was very fierce in his defense of what he felt was important. I admire and respect someone who will do that, even when I don't agree with them. And he did it with grace and class."

**The Wallaces withdraw**

Macalester sorely needed both qualities. In the decade before 1975, the college was particularly hard-hit by the storms that rocked America's campuses. Not only did Macalester face the usual student protests over the Vietnam War and other red-hot issues of the day, but it had begun a number of innovative—and expensive—programs to increase the diversity of the student body at the very time its most generous donors were pushing themselves away from the table.

"During the turbulent '60s, we lost the backing of DeWitt and Lila Wallace, who had been the financial angels of the college," Schall says. The so-called "contingency fund" of Lila Acheson Wallace and DeWitt Wallace '11, the founders of Reader's Digest, had balanced Macalester's increasingly unrealistic budget throughout most of the 1960s. In 1970, dismayed by reports of student unrest and financial irresponsibility, the Wallaces pulled the plug.

When Macalester approached Davis in 1974, "it was abroad in the land that the college was difficult

Rebecca Ganzel, former managing editor of Macalester Today, is a free-lance writer who lives in St. Paul.
to control,” Davis concedes. Still, Davis prefers to dwell on the positive aspects of the task he assumed.

“Macalester was known as one of the great colleges, one that had made a name for itself. It had the reputation of being liberal, which didn’t turn me off,” says Davis, who had protests against student demonstrators in Vietnam himself and marched with Coretta Scott King in Memphis. “It had some great faculty members, and a strong Board of Trustees. And those students.” He pauses. “Those irritating, aggravating, agitating, wonderful students.”

Davis’ first task was to build on the college’s strengths—its faculty, staff and students—which of course was easier said than done while stanching what had been a river of red ink. He kept the football program (“It’s part of the ethos of a small private college”), but cut back or eliminated many well-intentioned but ill-thought-out ventures. Davis brought to his difficult endeavor.

“John almost single-handedly turned the Wallaces around, to a point where they became Macalester’s major, major benefactors,” Schall says. When Schall, then vice president and controller of Dayton Hudson Corp., joined the Board of Trustees in 1973, bringing the Wallaces “back into the fold,” Schall remembers, did it entirely without artifice: “He just built up the school, built up the faculty morale, and then communicated—one of his greatest skills—just what was going on.” Davis visited the Wallaces in person, by telephone and in the thoughtful letters he is famous for.

“He had that unfailing sense of humor, and he was a gentle man,” Schall says. “It was delightful to talk with John. I think the Wallaces really enjoyed that. Instead of continually asking them to reinstate their support, he just kept them up to date, answered their questions and...

A clear, focused leader

“IT WAS A hard environment to be president in,” Lois Quam ’83 recalls. “John Davis stood firm on his decisions, but with generosity and magnanimity”—something Quam appreciates even more now that she is CEO herself of a 1,300-employee firm, Ovation, a division of United Health Group, in Minneapolis, Minn. “He was very comfortable with his leadership, and direct and clear about the decisions he made. He knew he wouldn’t make all his constituents happy, but no one questioned that he felt he was doing the right thing. It was utterly clear he was focused on what was best for the institution.”

Perhaps Davis’ farthest-reaching accomplishment, however, was his relationship with Lila and DeWitt Wallace.

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JOHN DAVIS AND THOMAS JEFFERSON: HOW A LEGEND GREW

ONE OFT-CITED STORY about John Davis illustrates his consensus-building talents.

Memories differ over what they were protesting about, but a large number of Macalester students, including Lois Quam ’83, cut classes to occupy the administration building.

“I was on the second floor and the corridor was packed,” Quam recalls. “Around mid-morning, John Davis walked in. There were a lot of ways a person could have reacted—angry or threatened, for instance. But he was good-humored and comfortable. He simply gave this Jeffersonian proclamation, walked into his office and went on with his day.”

The proclamation? “‘The right of the people to assemble and petition for their rights is a hallmark of our Constitution. I applaud you,’ “Quam quotes.

Davis held to his decision. But just knowing their opinions were respected went a long way with Macalester students.

“We just proceeded, were open and communicated about it,” is how Davis summarizes this and other decisions he made, popular and unpopular. Calling in the police, the way some other institutions had broken up similar rebellions, was simply not in his book. “They [the student protesters] weren’t going to class themselves, but that was their business,” Davis says. “The important thing was, they weren’t obstructing others’ education.”

With his trademark bow tie, pipe and tweed jacket, John Davis was—and remains—a popular and recognizable figure at college activities.

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RIGHTING HUMAN WRONGS

continued from page 22

felt about the death penalty," Farrior recalls. "Instead of saying something like, 'I'm against it because I know from my own experience that innocent people can be convicted,' he said, 'I'm against it because of what it did to my family—the hurt and the anguish they felt throughout this.' A 14-year-old said this!

A couple of months after the visit, the boy was re-arrested on the same charge and again sentenced to death. The appeal of his conviction is still pending. Pakistan is "one of only six countries that sentences people to death who were under 18 at the time of the crime—and the United States is one of the others. And that's known in Pakistan," she says.

Longtime Amnesty activists learn of enough horrors to last several lifetimes. "It takes a toll," Goering says. "Every day you're seeing the worst part of human nature and what humans are capable of doing to other humans." In fact, before she went on her first mission for Amnesty, Farrior called Goering to ask how he handled the emotional toll. He shared his experience of interviewing nearly a hundred survivors—the vast majority of them Muslim women—right after Serb forces overran the U.N.-declared "safe area" of Srebrenica in 1995. For 10 consecutive days, Goering and his translator listened as the survivors told of witnessing killings, beatings, sometimes their own rapes, and the Serbs' separation of all the Muslim men and older boys, about 8,000 of whom were eventually found murdered. Listening to each woman relive her nightmare, Goering and the translator would find themselves weeping with her. They would compose themselves and go on to the next interview. Soon they would weep again. It was the natural, the only possible response. "You just have to go with the emotion," he said.

Asked whether she has ever felt like throwing up her hands, Farrior pauses for a moment. "If we do that, then who is left? Who's left?" she repeats.

"I told my students in my human rights class every semester, we're so fortunate sitting here; we can discuss all these issues and we can write our letters and make our phone calls and do our studies, but for a lot of people it's really a risk to their lives to do what they're doing. So if we ourselves don't get involved, there may be no one left." •

THE MAN WHO SAVED MACALESTER

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cussed their concerns. And they made up their own minds."

As a result, if Davis' first order of business as president was to rebuild morale and get the college on a firm financial footing, the challenges in 1984 for his successor, Robert Gavin, were very different, Schall says—namely, taking a hard look at the curriculum and the physical plant. Simply put: When Davis came, the college's biggest problem was how to get money; when he left, it was how to spend it—"how to spend it intelligently," Schall emphasizes. "The college was very, very healthy."

Davis' years at Macalester weren't easy, particularly at the end. Students, staff, faculty and alumni grieved with him when his wife, Barbara, died of cancer in 1983. The two had met as undergraduates at the University of New Hampshire and married in 1943, when he was in the Army. A room in the Macalester library is dedicated to her memory. Her illness and death contributed to Davis' decision to leave the college after nine years, although he had always planned to keep his leadership short:

"[Being] at the apex of an organization is tenuous," he says. "The sands erode."

Got trouble? Call John Davis

DAVIS, THEN nearly 63, really did plan to retire when he left Macalester. But it wasn't long before he was called out of seclusion. In August 1984, he became interim executive director of the Children's Theatre Company in Minneapolis.

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Waiting
A parent copes as her daughter studies abroad
by Sherry Roberts

I put my daughter on a plane for Ecuador and settled down to wait.
I had heard all the public relations about study abroad: how my daughter
would never be the same after a semester as a foreigner. But I liked her the way she was
before she left, I tell my husband, with a sniffle. He takes the exir out of the airport
and gives my leg a comforting pat.

Gallivanting all over the world (otherwise known as "broadening") is almost a
requirement in raising a child in today's global society. Corporate recruiters look for
candidates who are sensitive to other cultures and savvy about political issues.
Bilingual and multilingual skills translate into bonuses. Recognizing the value of the
study-abroad experience, however, doesn't mean it goes down any easier for those left-
behind parents, siblings, grandparents, roommates, lovers, pets.

So what do we do as we wait? My routine—one followed even on Sundays and holidays—quickly evolved. Each
morning I checked the weather page in the newspaper to find out how terrible the
weather was in my daughter's corner of the world. In Quito, Ecuador, situated within
kissing distance of the equator, temperatures averaged in the 60s and 70s from
August through December—the rainy season. It sounded like paradise with an
umbrella, but I wasn't to be fooled. No matter how perfect the weather where your
child resides, you wonder what clothes and accessories he or she has on hand to reply to the
elements: rain gear, hat, sun block, mosquito netting.

After the weather check, I turned to the international pages for catastrophic news:
floods, blizzards, hurricanes, rebellions, political coups or tribal uprisings. Of course, something or someone will be on the
rampage near your child—you just know it. In my case, it was volcanoes. In
Ecuador, a country smaller than Nevada, there are 30 volcanoes in two mountain
ranges. The area is affectionately called the Avenue of the Volcanoes. Although most
of Ecuador's volcanoes are extinct, two bad

The voice so far away
is your baby and you
feel like weeping,
but at $2 a minute,
you contain yourself.

boys flexed their muscles while my daughter
was there: Tungurahua, which caused the evacuation of whole villages and the
abandonment of businesses and crops, and Guagua Pichincha, which belched plumes
of ash into the sky and sent everyone near Quito hunting for protective masks.

After breakfast, and my digestion of the
news, I headed downstairs to gather my e-mail. On a good day, a message from
Ecuador was waiting. To accomplish this feat, my daughter had ridden on a bus
for two hours to a nearby major city, eluded the pickpockets and found a
cybercafe with a working Internet connection. Often the e-mails were
short and reassuring: "The Quito airport has been closed for six days
due to the volcano. Don't worry. So far the ash showers are not bothering
my asthma. I doubt the volcano will have an impact on my case of
food poisoning."

Occasionally the waiting was interrupted by a letter,
written a month before, perhaps amid a cloud of butterflies in the
rain forest or as she huddled wet to the bone on a dirt floor. These
communiques expressed weeks-old feelings, fears, joys and frustrations.
You don't know whether to be relieved or to call the American consul.
Even better than a letter was a telephone call. At first, you can't believe that the voice so far away is your baby and you
feel like weeping, but at $2 a minute, you contain yourself. These calls are
invariably bittersweet: your child is alternately enchanted by new
experiences and yearning for familiar ones. Homesickness
crackles between the words and the inevitable pauses of inter-
national telecommunications. Excitement sings along the wires.
These calls are never long enough and often inadequate—
especially when your child opens by announcing that she is calling from the
hospital but you're not to worry.

"The hospital staff thinks the dysentery is under control," my daughter says, and I
imagine my first-born alone in a strange hospital ward at the mercy of Third World
medicine men and women who don't even speak English.

"Is the hospital clean?" I ask.
It looks OK to me," she says. This from the daughter who hasn't felt a hot shower
in eight weeks.

"Can you understand the doctors and nurses?"

"Sometimes."

We wait for soldiers to return from war,
for the butcher to call our number at the
meat counter, for a best-seller to become
available at the library. Writers wait for
acceptance letters, and actors wait for call
backs. Teachers wait for understanding
flicker and shine in the eyes of students.
Mothers wait for babies to be born.
Children wait for St. Nick to squeeze down a
chimney and step over the gas logs.

Does anyone become good at waiting? I am
told that waiting teaches patience and humility,
but then it also inspires road rage.
I've come to understand that you endure wait-
ing by simply doing it and not thinking for too
long at any one time about that for which you
wait—the child who is dodging malaria-carrying
mosquitoes in the rain forest or drinking espressos
in a Parisienne cafe or cajoling a camel
across the desert. That child, whom you
remember as being incapable of picking up
her own socks, is now doing everything
without you, and she is managing quite
well, making mistakes and discovering
strengths. In fact, she is laundering her Gap
shirts by slapping them on a rock—some-
ting you can't imagine doing.

Waiting is about letting go a little bit at a
time, e-mail by e-mail, letter by letter. We
can go into withdrawal and take to our beds
or we can discover some strengths of our
own. And when the plane touches down and
she walks into your arms, you can't help
but notice that there's a confidence to her
stride, a gutsiness that she wears like an
outsider. She has changed in the
three months she spent in
Ecuador and settled down to wait.

Sherry Roberts is the mother of Sarah Roberts
'01. A frequent contributor to USA Today,
she also is the author of Maud's House, a
novel about art and creativity. She lives in
Greensboro, N.C.
Ten who stand out

Ten graduating seniors received this year’s Presidential Leadership Award. Pictured with President McPherson (from left): Christopher Messinger (Danvers, Mass.), Celine Liu (Boulder, Colo.), Siri Eggebraten (Sioux Falls, S.D.), Aaron Lefkovitz (Evanston, Ill.), Brian Kramer (East Troy, Wis.), Kate Stebbins (North Bend, Ore.), Melina Aristidou (Nicosia, Cyprus), Adam Waterman (Monona, Iowa) and Katie Wiik (Shoreview, Minn.). Not shown: Betsy Colby (Roseville, Minn.). See page 2.